

AR47

**ASBESTOS
CORPORATION
LIMITED
ANNUAL REPORT
1966**



ASBESTOS CORPORATION LIMITED

(Incorporated under the laws of Canada, 6 October 1925)

and Subsidiary Companies

ASBESTOS CORPORATION (EXPLORATIONS) LIMITED

(Incorporated under the laws of Canada, 19 March 1951)

ASBESTOS CORPORATION SERVICES LIMITED

(Incorporated under the laws of Canada, 6 July 1960)

ANCHOR HOLDINGS LIMITED

(Incorporated under the laws of Bahama Islands,
25 January 1962)

GENERAL MINERALS BENEFICIATION LIMITED

(Incorporated under the laws of Canada, 20 January 1953)

HUDSON STRAIT ASBESTOS LIMITED

(Incorporated under the laws of the Province of Quebec,
17 January 1963)

ANNUAL REPORT

and Statement of accounts for the year ended December 31, 1966

MAR 15 1967

ASBESTOS CORPORATION LIMITED

Head Office: 522 Canada Cement Building
606 Cathcart Street
Montreal, Que., Canada

BOARD OF DIRECTORS

W. A. Arbuckle*, Montreal, Que.
Paul Bienvenu, Montreal, Que.
A. M. Campbell*, Montreal, Que.
K. T. Dawes, Montreal, Que.
J. E. L. Duquet, Q.C.*, Montreal, Que.
André Emsens, Bruxelles, Belgium
G. F. Jenkins, Knowlton, Que.
A. S. Johnson, Thetford Mines, Que.
J. A. D. Marcotte, Thetford Mines, Que.
J. R. Mooney*, Toronto, Ont.
W. W. Oughtred*, Thetford Mines, Que.
A. L. Penhale*, Thetford Mines, Que.
Edward C. Wood*, Montreal, Que.
Honorary Director, Lt. Col. J. G. Ross, Seigniory Club, Que.

*Member of the Executive Committee

OFFICERS OF THE CORPORATION

A. L. Penhale,
President
W. W. Oughtred,
Executive Vice-President
Kenneth T. Dawes,
Vice-President
J. E. L. Duquet, Q.C.,
Vice-President & General Counsel
P. H. Riordon,
Vice-President — Operations
M. P. Carson,
Vice-President — Sales
J. W. McCarvill,
Vice-President — Administration
I. C. Campbell,
Vice-President & Secretary-Treasurer
G. A. McCammon,
Comptroller

HIGHLIGHTS OF 1966

1966

Sales	\$39,166,628
Income before Taxes	8,235,055
Provision for Taxes on Income	3,100,000
Income after Taxes	5,135,055
Dividends per:	
(a) Preferred Share	\$4.50
(b) Common Share	1.00
Earnings per:	
Common Share	\$1.93
Paid to Shareholders as Dividends:	
(a) Preferred Shares	\$ 247,500
(b) Common Shares	2,524,967
Reinvested in the Business	2,362,588
Working Capital	10,832,471
Depreciation & Depletion	2,500,000
Total Assets	76,380,296
Paid to Employees during year	14,641,097
Number of Employees at year-end	2,303
Number of Common Shareholders	7,540

REPORT OF THE DIRECTORS TO THE SHAREHOLDERS

Montreal, March 10, 1967

Your directors submit the forty-first Annual Report of the Company and its subsidiary companies, together with a consolidated balance sheet as at December 31, 1966, the consolidated statements of income and earned surplus, and source and application of funds for the year 1966, as certified by your auditors, Messrs. Price Waterhouse & Co.

Income for the year, after all expenses but before providing for depreciation, depletion and taxes on income, came to \$10,735,055 compared with \$8,686,028 the previous year. An amount of \$2,200,000 was provided for depreciation compared with \$2,350,000 in 1965. It is noted elsewhere in this report that substantial additions to ore reserves were made in 1966, thus extending the useful life of much of the plant. In accordance with established practice the provision for depreciation has been determined with this in mind. The provision for depletion remained the same at \$300,000 and the provision for taxes on income was up by \$800,000 at \$3,100,000.

Net income for the year, at \$5,135,055, was 37% higher than last year's figure of \$3,736,028. Dividends on the preferred stock amounting to \$247,500, the same as in 1965, were paid, leaving a balance of \$4,887,555 compared with \$3,488,528 in 1965. On the basis of the 2,527,855 common shares outstanding as of December 31, 1966, earnings per share came to \$1.93 as opposed to \$1.41 in 1965 based on

the 2,470,880 shares then outstanding. Dividends of \$2,524,967 were paid on the common stock during the year.

A higher volume of production and of sales was the chief reason for the improved results in 1966.

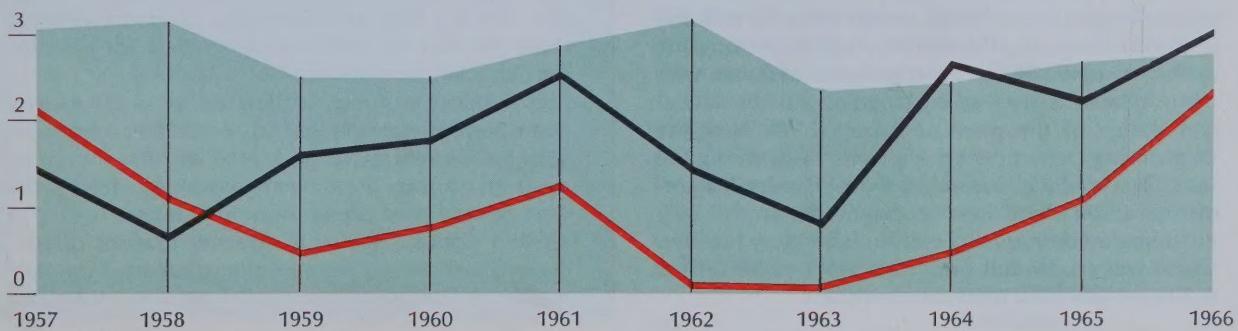
In the balance sheet it will be noted under the item "Government of Canada securities and other investments set aside for special corporate purposes" which amounted to \$5,100,675 at the end of 1965, no figure appears for 1966. The funds previously segregated under this heading have now been converted into capital assets with particular reference to the expenditures made during the year at the Asbestos Hill Project, where preproduction, development and construction costs totalled \$13,178,224 as at December 31st.

At a Special General Meeting held in conjunction with the Annual General Meeting in April 1966, the shareholders sanctioned By-laws Nos. 41 and 42 of the By-laws of the company with respect to the borrowing powers of the Company and the exercise of such powers by the Board of Directors. By-law No. 41 required to be confirmed by Supplementary Letters Patent and these were subsequently received.

The Company has made arrangements for the sale by private placement of \$33,000,000 of debentures to be issued at various dates during the next three years.

DISTRIBUTION OF NET EARNINGS in Millions of dollars at year-end

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	1957	1958	1959
Sales	\$26,751,813	\$21,383,914	\$22,151,118
Income before Taxes	6,616,191	4,743,769	4,676,379
Provision for Taxes on Income	1,393,000	609,000	1,619,000
Income after Taxes	5,223,191	4,134,769	3,057,379
Dividends per:			
(a) Preferred Share	—	—	—
(b) Common Share	\$1.75	\$1.75	\$1.40
Earnings per:			
Common Share	\$2.90	\$2.29	\$1.65
Paid to Shareholders as Dividends:			
(a) Preferred Shares	—	—	—
(b) Common Shares	\$ 3,150,000	\$ 3,150,000	\$ 2,520,000
Reinvested in the Business	2,165,933	1,070,110	537,379
Working Capital	8,755,326	6,569,042	8,491,871
Depreciation & Depletion	1,300,000	2,000,000	1,600,000
Total Assets	34,136,884	34,233,651	36,287,145
Paid to Employees during year	8,577,024	9,085,916	8,411,898
Number of Employees at year-end	1,957	1,995	1,796
Number of Common Shareholders	5,412	5,959	6,573

A TEN YEAR SUMMARY

1960	1961	1962	1963	1964	1965	1966
\$23,974,579	\$26,992,884	\$25,027,044	\$23,004,983	\$37,491,304	\$33,232,846	\$39,166,628
5,089,653	6,623,684	4,805,633	2,825,424	5,726,871	6,036,028	8,235,055
1,830,000	2,538,000	1,528,000	899,000	2,722,200	2,300,000	3,100,000
3,259,653	4,085,684	3,227,633	1,926,424	3,004,671	3,736,028	5,135,055
—	—	—	—	\$3.38 ^(a)	\$4.50	\$4.50
\$1.40	\$1.60	\$1.60	\$1.15	1.00	1.00	1.00
\$1.81	\$2.04	\$1.64	\$0.96	\$1.17	\$1.41	\$1.93
—	—	—	—	\$ 185,625 ^(a)	\$ 247,500	\$ 247,500
\$ 2,520,000	\$ 2,880,000	\$ 3,200,000	\$ 2,300,000	2,301,491	2,465,367	2,524,967
739,653	1,205,684	77,632	(373,576) ^(a)	517,555	1,023,161	2,362,588
9,047,781	11,612,935	9,980,413	9,669,820	9,277,818	9,048,876	10,832,471
1,600,000	1,850,000	1,750,000	1,750,000	2,350,000	2,650,000	2,500,000
37,669,271	39,107,197	45,968,591	44,888,886	70,882,402	71,321,406	76,380,296
9,109,427	9,249,437	10,424,794	9,801,906	12,972,648	13,129,647	14,641,097
1,863	1,836	1,910	1,979	1,986	2,162	2,303
6,729	6,622	6,605	7,028	7,387	7,253	7,540

() Denotes Negative Figures. (1) 9 months only. (2) Reduction in earned surplus.

SALES A new record in sales was established during the year. The increase over 1965 amounted in value to almost \$6 million or 17.5% and in volume 14%.

World demand for asbestos fibre, particularly the so-called shingle fibre used in the manufacture of asbestos-cement sheets and pipe, was strong throughout the year. Tight money and foreign exchange restrictions continued to limit the consumption of Canadian fibres in several countries. Sales of spinning fibre were increased over 1965 and your Company's share of this market continued to improve. The most notable improvement was in sales to Latin America, where the sales potential is limited by the scarcity of foreign exchange. Traditional markets in Western Europe, the United States, Australasia and Japan were slightly improved.

OPERATIONS As a result of increased mill capacity, notably at the King-Beaver Mine, and with an expanded mining programme at all mines, overall asbestos production was up by more than 19% over 1965. All mines were operated at capacity during the year. The accompanying tabulation sets forth the volume of materials handled at the various operating properties during 1966 with comparative figures for the previous year:

	1966	1965
Stripping — cu. yds.	984,000	1,187,000
Barren Rock Mined — tons	15,907,000	12,858,000
Ore Milled — tons	8,091,000	7,070,000
Average daily tonnage of rock mined	82,418	70,397
Average daily tonnage of ore milled	27,008	24,084

The full effect of the mill expansion at the King-Beaver Mine will not be apparent until 1967. Improvements are now under way at all mills with the object of increasing the recovery and improving the quality of fibre. These main projects together with many others as well as consultation on the layout and design of the plant at Asbestos Hill kept the Engineering Department particularly busy during the year. The Product Research & Development Department moved into new accommodation in July including modern quality control laboratory facilities which will enable this important work to be carried out under the most efficient conditions.

EXPLORATION A major revision of your company's ore reserves was made possible by the completion during the year of a number of exploration programmes. The estimates were confirmed by Canadian Bechtel Limited, an independent consulting engineering firm, and at December 31st these figures were as follows:

	1966 (tons)	1965 (tons)
King-Beaver Mine	45,046,000	36,340,000
British Canadian Mine	73,941,000	55,645,000
Normandie Mine	15,185,000	14,175,000
Asbestos Hill	18,738,000	not reported
Other properties	14,102,000	14,275,000
	<u>167,012,000</u>	<u>120,435,000</u>

In addition to this substantial increase in ore reserves a new underground orebody has been discovered by diamond drilling, where some 17,000,000 tons, presently classified as probable ore, have been indicated.

At the King-Beaver mine a further 8,000,000 tons of probable ore were discovered and a further 11,000,000 tons have been located on other properties.

These various orebodies contain an aggregate of 36,000,000 tons classified as probable ore, which are in addition to ore reserves mentioned in the tabulation above.

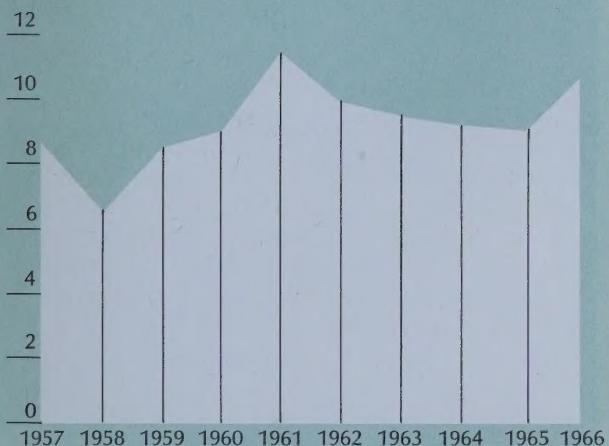
In addition to the 167,012,000 tons of ore reserves and the 36,000,000 tons of probable ore referred to above, there are also indicated in the Thetford area a further 60,000,000 tons classified as possible ore.

The ore reserve at Asbestos Hill amounts to 18,738,000 tons. Due to the high cost of diamond drilling at depth during the exploratory period it was decided to discontinue exploration once sufficient ore to establish the feasibility of the project had been determined, although drilling was still in good ore. This is a high grade orebody with an estimated value per ton substantially higher than the average for Canadian asbestos mines.

Exploratory diamond drilling on your Company's main properties amounted to 46,430 feet compared with 52,734 feet in 1965. A total of forty-five prospects in various areas were examined during the year. Several joint exploration programmes mainly in western Canada, primarily directed towards discovery of base metals, were continued. Your Company maintained its position in Baffinland Iron Mines Ltd.

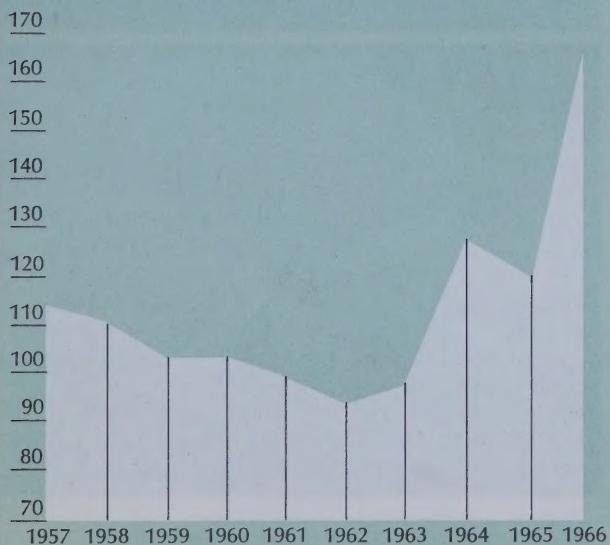
WORKING CAPITAL

Millions of dollars at year-end



ORE RESERVES

Millions of tons at year-end



GENERAL The work of converting your Company's accounting routines to computer operations, commenced in 1965, was completed by April 1966. Further applications for the computer are under study.

Management-labour relations during the year were good. Such matters as arose were settled in a spirit of good will. Contracts between the Company and the union, which cover a three-year period from January 1st, 1965, do not expire until December 31st, 1967. Recently, however, the union has requested that the contracts be re-opened.

At the Annual General Meeting of shareholders in April 1966 Lt. Col. J. G. Ross retired from the Board of Directors. He was subsequently appointed an Honorary Director. Colonel Ross first became associated with our industry fifty-nine years ago, in 1908, when he was appointed consulting engineer for the Black Lake Asbestos and Chrome Company, a company which several years later became a part of Asbestos Corporation. From time to time he undertook other assignments in the industry and in 1923 he became consulting engineer for Asbestos Corporation of Canada, the predecessor of the present company. In 1929 he was appointed Mines Manager and in 1942 he became General Manager, from which post he retired in 1944. He was appointed a director of the Company in 1939. He has had a long and distinguished career and a great debt of gratitude is owed to him for his constant devotion to the interests of the Company and for the great service he has rendered. Other directors whose terms of office expired at the annual meeting were re-elected with the addition of Mr. W. W. Oughtred, Executive Vice-President, who was subsequently appointed to the Executive Committee of the Board.

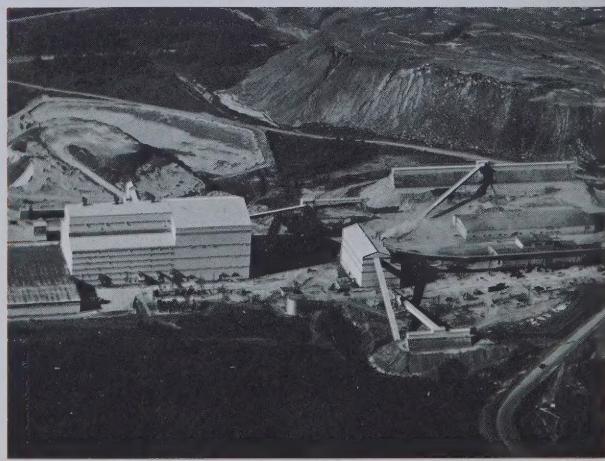
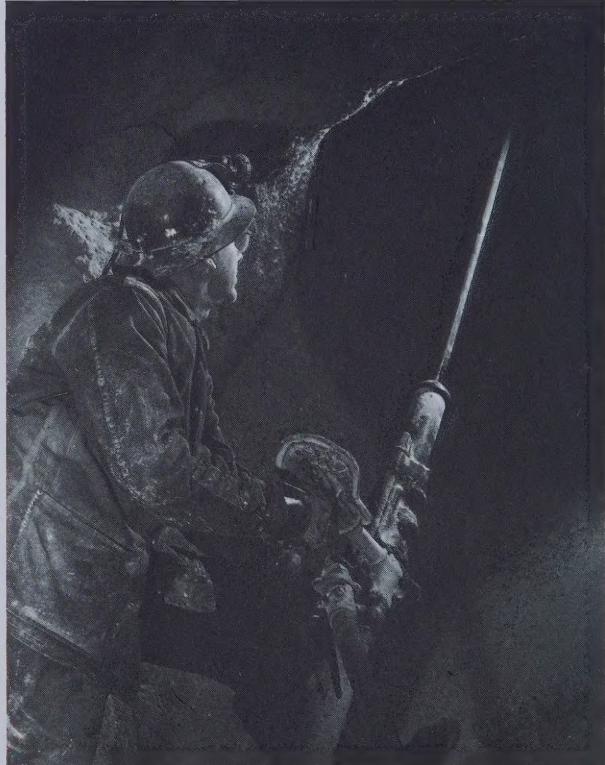
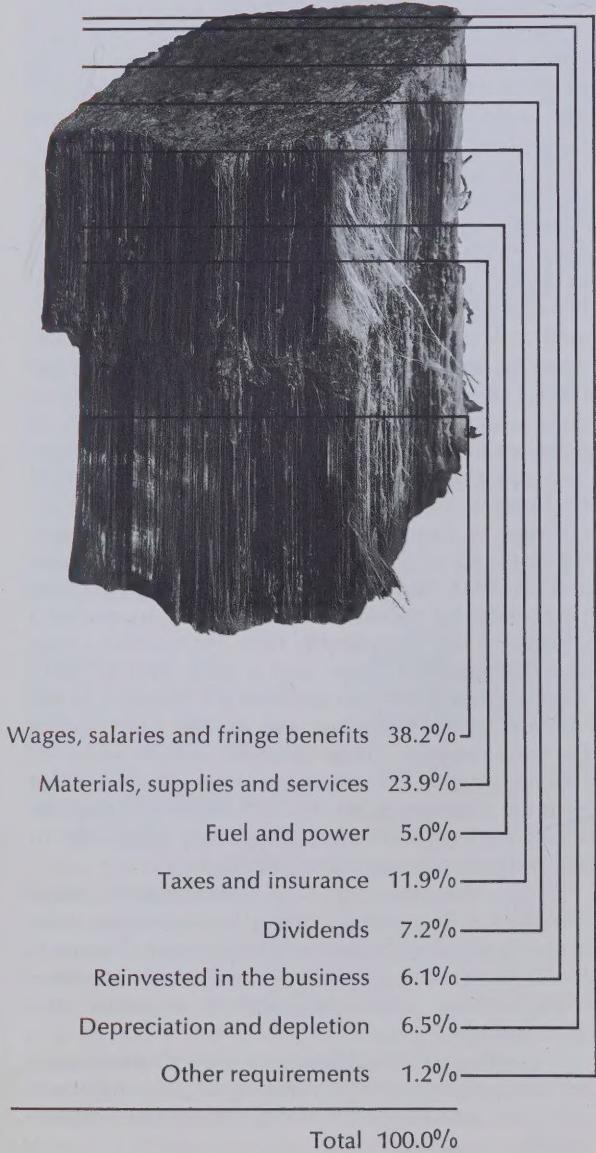
During the year, Mr. C. H. McNaughton, Vice-President — Operations, retired on pension after thirty-seven years of loyal service to your Company. Dr. P. H. Riordon, formerly Assistant Vice-President — Operations, was appointed to succeed Mr. McNaughton.

It is fitting to close this report with a reference to the support received from employees during the past year, and your Directors record their grateful appreciation.

On behalf of the Board of Directors,

A. L. Penhale,
President

DISTRIBUTION OF INCOME DOLLAR



Top – Underground driller at the King-Beaver Mine
Bottom – Aerial view of the Normandie Mine

ASBESTOS CORPORATION LIMITED AND SUBSIDIARY COMPANIES

Consolidated statement of income and earned surplus year ended December 31, 1966

	1966	1965	COMPARISON
Sales	\$39,166,628	\$33,232,846	
Cost of sales including selling, general and administrative expenses	<u>28,391,904</u>	<u>25,173,131</u>	
Operating profit before taking into account the undernoted items	10,774,724	8,059,715	
Income from investments	348,977	503,488	
Miscellaneous income including gain on sale of investments and fixed assets ...	<u>225,792</u>	<u>511,037</u>	
	<u>11,349,493</u>	<u>9,074,240</u>	
Directors' fees and remuneration of officer directors	\$ 184,550	\$ 150,018	
Exploration and prospecting expenses ...	429,888	238,194	
Provision for depreciation	2,200,000	2,350,000	
Provision for depletion	<u>300,000</u>	<u>300,000</u>	
	<u>3,114,438</u>	<u>3,038,212</u>	
	<u>8,235,055</u>	<u>6,036,028</u>	
Provision for current taxes on income ...	1,565,000	1,570,000	
Tax applicable to future years (Note below)	<u>1,535,000</u>	<u>730,000</u>	
Net income	<u>5,135,055</u>	<u>3,736,028</u>	
Earned surplus, January 1	<u>12,145,778</u>	<u>11,122,617</u>	
	<u>17,280,833</u>	<u>14,858,645</u>	
Dividends —			
Preferred	247,500	247,500	
Common	<u>2,524,967</u>	<u>2,772,467</u>	
	<u>2,465,367</u>	<u>2,712,867</u>	
Earned surplus, December 31 ...	<u>\$14,508,366</u>	<u>\$12,145,778</u>	

Note: Capital cost allowances and exploration and development costs which are being claimed as deductions from taxable income of this year exceed in total the amount recorded in the above statement. The related tax deferral of \$1,535,000 is treated as tax applicable to future years.

ASBESTOS CORPORATION LIMITED AND SUBSIDIARY COMPANIES

Consolidated Balance Sheet — December 31, 1966

ASSETS

	1966	1965
	COMPARISON	
CURRENT ASSETS:		
Cash	\$ 1,163,525	\$ 525,679
Short-term investments, at cost	2,066,924	1,268,925
Accounts and bills receivable, less allowance for doubtful accounts	8,053,697	7,009,582
Inventories of stocks on hand –		
Asbestos, valued at the lower of cost or net realizable value	2,948,961	2,338,631
Materials and supplies, at cost	2,209,348	1,964,615
Prepaid taxes, insurance, etc.	101,071	198,135
	<u>16,543,526</u>	<u>13,305,567</u>
SPECIAL FUNDS, INVESTMENTS AND ADVANCES:		
Government of Canada securities and other investments set aside for special corporate purposes	—	5,100,675
Shares of foreign companies, at cost	7,433,660	7,433,660
Employees' mortgages	296,771	301,152
Advance to trustees for employees' stock purchase plan (Note 1)	289,912	225,580
Special refundable tax	232,000	—
	<u>8,252,343</u>	<u>13,061,067</u>
PROPERTIES, at cost:		
Land and mineral areas	8,075,350	8,079,626
Less: Accumulated depletion	2,667,847	2,367,847
	<u>5,407,503</u>	<u>5,711,779</u>
Buildings, plant and equipment	50,061,461	47,240,881
Less: Accumulated depreciation	26,325,828	24,750,816
	<u>23,735,633</u>	<u>22,490,065</u>
	<u>29,143,136</u>	<u>28,201,844</u>
MINERAL AREAS UNDER DEVELOPMENT IN UNGAVA:		
Mining rights, licences, etc.	11,351,766	11,351,766
Exploration, development and construction in progress costs	13,178,224	7,489,861
	<u>24,529,990</u>	<u>18,841,627</u>
Less: Credit arising on exchange of common shares for mineral areas	2,088,699	2,088,699
	<u>22,441,291</u>	<u>16,752,928</u>
	<u>\$76,380,296</u>	<u>\$71,321,406</u>

LIABILITIES

	1966	1965
	COMPARISON	
CURRENT LIABILITIES:		
Accounts payable and accrued liabilities	\$ 3,334,002	\$ 2,750,995
Income and other taxes	927,053	1,055,696
Current portion of deferred liability	450,000	450,000
Note payable	1,000,000	—
	5,711,055	4,256,691
DEFERRED LIABILITY — payable in annual instalments up to and including 1968, less current portion above		
	450,000	900,000
INCOME TAXES APPLICABLE TO FUTURE YEARS		
	7,605,000	6,070,000
PURCHASE CONSIDERATION — balance to be satisfied by issue of common shares in 1967		
	1,000,000	2,000,000
CAPITAL STOCK (Note 2):		
4½% Cumulative convertible redeemable preferred shares — par value \$100 — 55,000 shares authorized and outstanding	5,500,000	5,500,000
Common shares of no par value — 2,527,855 shares outstanding	26,605,875	25,448,937
	32,105,875	30,948,937
GENERAL RESERVE	14,000,000	14,000,000
SURPLUS:		
Distributable surplus	1,000,000	1,000,000
Earned surplus, per statement attached	14,508,366	12,145,778
	15,508,366	13,145,778
CONTINGENT LIABILITY:		
For US \$1,000,000 in respect of a letter of indemnity relating to a loan, the repayment of which is guaranteed by a foreign bank		
Approved on Behalf of the Board:		
A. L. PENHALE, Director	\$76,380,296	\$71,321,406
W. W. OUGHTRED, Director		

ASBESTOS CORPORATION LIMITED AND SUBSIDIARY COMPANIES

Notes to Financial Statements

December 31, 1966

NOTE 1 — Stock Purchase Plan:

Under the stock purchase plan approved by shareholders, rights may be granted to trustees to purchase with funds advanced by the company, repayable with interest, up to 75,000 of the company's common shares on behalf of a number of its officers and employees. Rights which expire over a period of five years were granted in 1964 to 67 officers and employees on 52,500 shares at a price of \$22.50 per share. During 1966 rights on 6,975 shares were exercised. At December 31, 1966 rights to purchase 24,625 shares were outstanding, of which 7,700 were granted to officers, including those who are also directors.

NOTE 2 — Capital Stock:

The preferred shares are convertible into common shares at the rate of \$22.00 per common share up to April 30, 1974 and thereafter will be redeemable at par.

Changes during 1966 in the outstanding common shares were as follows:

	Shares
Authorized	<u>3,600,000</u>
Outstanding at December 31, 1965	2,470,880 \$25,448,937

Issued in 1966 —

As part of the purchase consideration for properties acquired in 1964	50,000	1,000,000
On exercise of rights under employees' stock purchase plan.	6,975	156,938
Outstanding at December 31, 1966	<u>2,527,855</u>	<u>\$26,605,875</u>

In addition to 250,000 unissued common shares reserved for conversion of preferred shares, 50,000 shares are reserved for issue as part of the purchase consideration for properties acquired in 1964 and 47,125 shares for the stock purchase plan.

NOTE 3 — Long-Term Financing:

The company has arranged for the sale of debentures, the proceeds of which will be used for general corporate purposes.

AUDITORS' REPORT

PRICE WATERHOUSE & Co.

5 PLACE VILLE MARIE
MONTREAL 2

January 23, 1967

AUDITORS' REPORT

To the Shareholders of
Asbestos Corporation Limited:

We have examined the consolidated balance sheet of Asbestos Corporation Limited and its subsidiary companies as at December 31, 1966 and the consolidated statements of income and earned surplus and source and application of funds for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion, these financial statements present fairly the financial position of Asbestos Corporation Limited and its subsidiary companies as at December 31, 1966 and the results of their operations and the source and application of their funds for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Price Waterhouse & Co.

Chartered Accountants.

ASBESTOS CORPORATION LIMITED AND SUBSIDIARY COMPANIES

Consolidated statement of source and application of funds
year ended December 31, 1966

Funds provided from net income for the year before charging \$2,500,000 for depletion and depreciation	\$ 7,635,055
Income taxes applicable to future years	1,535,000
Common shares issued under employees' stock purchase plan	156,938
Transfer from special funds, investments and advances	<u>4,808,724</u>
Total, accounted for below	<u><u>\$14,135,717</u></u>
Additions to properties and mineral areas under development	\$ 9,129,655
Decrease in deferred liability	450,000
Dividends paid — preferred	247,500
Dividends paid — common	2,524,967
Increase in working capital	<u>1,783,595</u>
	<u><u>\$14,135,717</u></u>



SHAREHOLDERS Over the past 10 years the number of common shareholders in your company has increased from 5,412 to 7,540 or more than 37%. In the same period the total equity of these shareholders has risen from \$28,337,372 to \$56,114,241, or almost doubled and the number of shares outstanding has gone from 1,800,000 to 2,527,855.

As of December 31, 1966, the registered distribution of these shares was as follows:

Shareholders	Shareholdings
Canada	7,054
U.S.A.	336
United Kingdom	87
Other Countries	63
	<hr/>
	7,540
	2,527,855

In these days of discussion concerning the foreign ownership of Canadian companies these figures speak for themselves. The 55,000 preferred shares were entirely held by Canadians.

From available records as of the same date, these 7,540 shareholders were made up of 6,328 individuals and 1,212 institutional investors, although many of the latter group themselves represent individuals who are the ultimate beneficial holders of your company's shares.



6,328
INDIVIDUAL
SHAREHOLDERS



1,212
INSTITUTIONAL
INVESTORS

ASBESTOS HILL



In 1957, during the course of exploring for nickel in the Ungava peninsula of New Quebec, the asbestos ore-body, now known as Asbestos Hill, was first discovered.

Located at approximately latitude 62° North, longitude 74° West, Asbestos Hill lies some 30 miles south-east of Deception Bay on the shores of Hudson Strait and is 1,100 miles due north of Montreal. Situated on a plateau about 1,700 feet above sea level, beyond the tree line, in a zone of permafrost of undetermined depth, the land is barren except for mosses, grass and the occasional arctic flower but underneath lies one of the richest asbestos ore-bodies in the world.

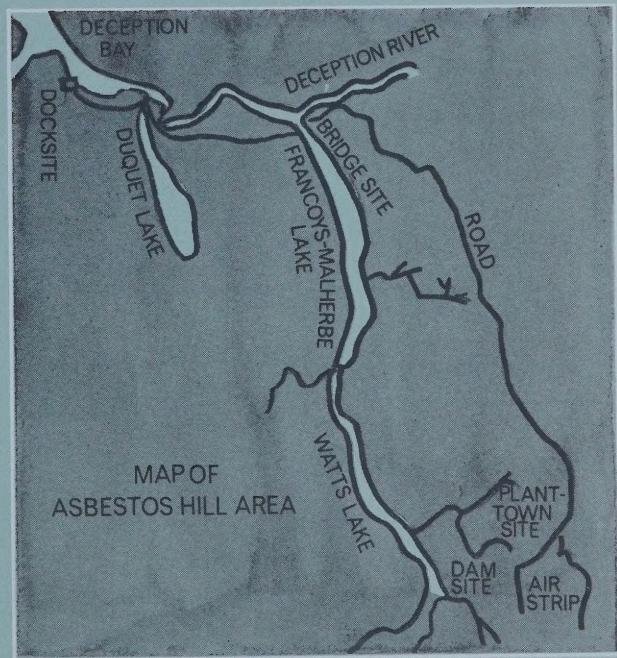
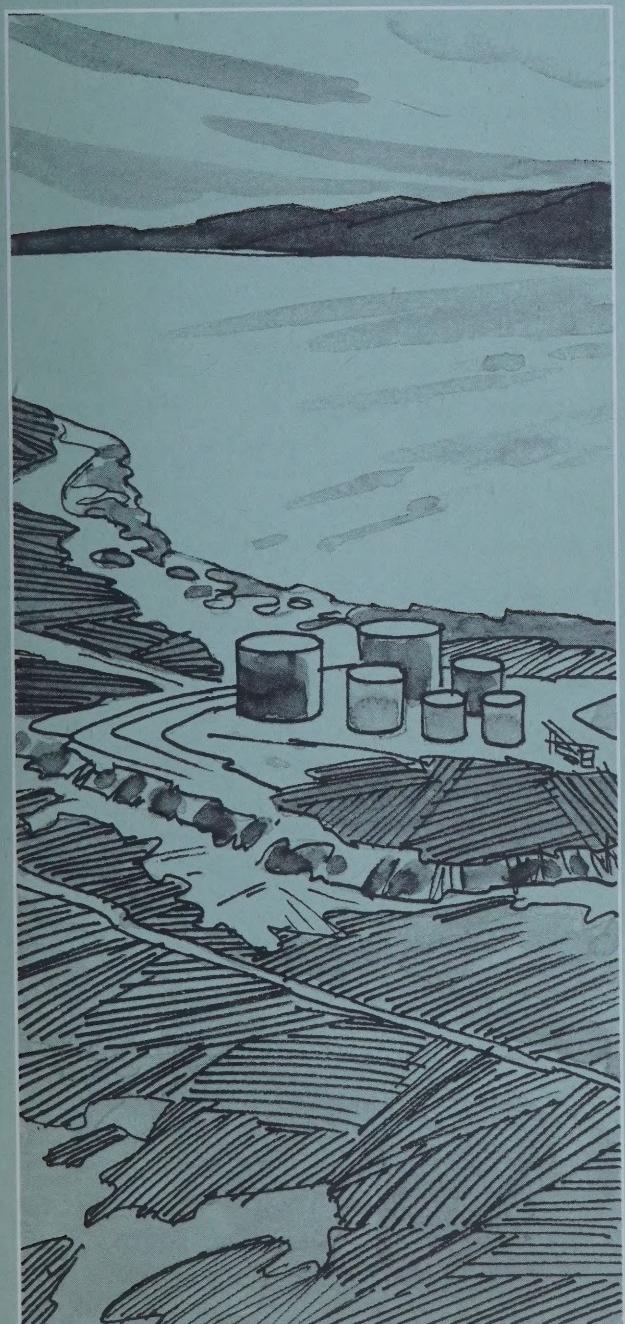
Your Company acquired the rights in this property through its subsidiary Hudson Strait Asbestos Limited from Murray Mining Corporation of Toronto in 1964, after having undertaken an extensive programme of diamond drilling, field investigation, engineering design and estimating in order to establish the feasibility of putting the property into production.

Air strips at Deception Bay and Asbestos Hill have since been built, a road connecting the two places constructed, permanent camp sites established and bulk oil storage tanks erected. During the past year, the Hudson's Bay Company opened a store, postal service was commenced and teletype service to Montreal inaugurated. Next year work begins in earnest with the construction of a dock at Deception Bay and preliminary work at the plant and town site.

Scheduled for completion in 1970, the facilities, in addition to the dock and warehouse at Deception Bay, will include the asbestos plant at the mine and an adjacent townsite for accommodation for about five hundred people. Production will be at the rate of 100,000 tons of high quality asbestos fibre annually. It is expected that of the 400 some odd people, who will be employed when the mine is in production, that many will be Eskimos.

Top – View of the Deception Bay Camp Site

Bottom – Plant site preparation



ASBESTOS CORPORATION LIMITED

A. L. Penhale	President
W. W. Oughtred	Executive Vice-President
K. T. Dawes	Vice-President
J. E. L. Duquet, Q.C.	Vice-President & General Counsel
J. A. D. Marcotte	Special Assistant to the President

OPERATIONS DIVISION

P. H. Riordon	Vice-President – Operations
PRODUCTION DEPARTMENT — THETFORD MINES	
F. A. Cunningham	Manager
C. G. Bourne	Plant Manager, King-Beaver Mine
R. W. Little	Plant Manager, British Canadian Mine
M. L. Trépanier	Plant Manager, Normandie Mine

PRODUCT RESEARCH AND DEVELOPMENT DEPARTMENT

G. F. A. Brink	Manager
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ENGINEERING DEPARTMENT

W. H. Foster	Manager
J. M. Smith	Chief Mining Engineer
M. K. Senicie	Chief Milling Engineer
H. N. Young	Chief Mechanical Engineer
E. W. O'Brien	Chief Electrical Engineer
A. W. Dean	Chief Geologist

ASBESTOS HILL PROJECT

F. E. Thurston	Manager
E. L. Alexander	Resident Manager

SALES DIVISION

M. P. Carson	Vice-President – Sales
SALES DEPARTMENT	
A. C. Steele	Regional Sales Manager
A. W. G. Gibb	Regional Sales Manager
P. E. Leclerc	Regional Sales Manager
A. S. Johnson, Jr.	Regional Sales Manager
M. C. Pharo	Technical Sales Manager

TRAFFIC DEPARTMENT

G. R. Biron	Manager
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ADMINISTRATIVE DIVISION

J. W. McCarvill	Vice-President – Administration
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ACCOUNTING DEPARTMENT

G. A. McCammon	Comptroller
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INDUSTRIAL RELATIONS DEPARTMENT

J. G. Mooney	Industrial Relations Manager
J. Camiré	Personnel Manager

PURCHASING DEPARTMENT

J. Y. Paquet	Purchasing Agent
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CORPORATE AND FINANCIAL DIVISION

I. C. Campbell	Vice-President & Secretary-Treasurer
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SUBSIDIARY COMPANIES

ASBESTOS CORPORATION (EXPLORATIONS) LIMITED

E. G. Robinson	Regional Manager — Toronto
J. H. Bright	Regional Manager — Vancouver

ASBESTOS CORPORATION SERVICES LIMITED

ANCHOR HOLDINGS LIMITED

GENERAL MINERALS BENEFICIATION LIMITED

HUDSON STRAIT ASBESTOS LIMITED

BANKERS:

The Royal Bank of Canada, Montreal

TRANSFER AGENTS:

Preferred and Common Stock, The Royal Trust Company, Montreal and Toronto

REGISTRAR:

Preferred Stock: Montreal Trust Company, Montreal

Common Stock: Crown Trust Company, Montreal & Toronto

GENERAL COUNSEL:

Duquet, MacKay, Weldon, Bronstetter, Willis & Johnston, Montreal

AUDITORS:

Price Waterhouse & Co., Montreal

ASBESTOS